December 6, 2023

The Honorable Jerome H. Powell Board of Governors of the Federal Reserve System 20th Street and Constitution Avenue, N.W. Washington, D.C. 20551

Re: The Value of Collaborative Rulemaking and the Importance of the Subcommittee on Smaller Regional and Community Banking

Dear Chair Powell:

We, the undersigned state bankers' associations, write to express our appreciation for the dedication to collaborative decision-making that you have consistently demonstrated throughout your tenure. Your emphasis on building consensus and seeking the "broad support" of the Board in rulemakings is crucial to maintaining the stability and effectiveness of bank regulation. It underscores the importance of diverse perspectives in shaping regulatory policies. Your commitment to inclusivity is vital, particularly as the financial and regulatory landscape continues to evolve and we face new challenges.

As you know, considering a diverse range of perspectives and views from fellow Board members is essential to creating a balanced regulatory framework. Failure to consider views from all Board members may result in a regulatory pendulum effect, where rules change rapidly with changes in leadership and political winds. For instance, if regulations are formulated without thorough consultation with the full Board, there is a risk of overlooking unintended consequences to regulated entities and to the broader economy. This oversight can lead to regulatory imbalances, creating an environment where subsequent administrations feel compelled to swing the pendulum back and forth in an attempt to "correct" for previous rulemakings, implementing drastic changes in response to emerging issues and leading to greater instability.

We firmly believe that rulemakings must have broad support of the Board to make durable rules that endure the inevitable political swings. Without broad support, the regulatory pendulum could become its own destabilizing risk to the banking system.

Statutory authority gives the Vice Chair of Supervision powers to develop and recommend regulatory proposals to the Board. While this power is broad, there is significant discretion in how it has been implemented. It is self-evident that the Vice Chair of Supervision should actively seek out views of his fellow Board members and make changes to rulemakings to accommodate their concerns in order to avoid the regulatory pendulum. At the same time, the responsibility of ensuring a clear, collaborative and consistent governance process clearly lies with the Chair.

Particularly important is consultation with the Subcommittee on Smaller Regional and Community Banking, the body established by the Federal Reserve to provide leadership and oversight on matters related specifically to those institutions. The subcommittee has included notable community bankers and state banking commissioners, including Governor Duke and Governor Raskin, and is currently chaired by Governor Bowman, who is both a former community banker and state banking commissioner. The traditional role of this subcommittee is to review policy proposals to better understand the effect that these policies and their implementation could have on smaller institutions, both in terms of safety and soundness and potential regulatory burden.

Community banks play a vital role in local economies reinvesting local savings back into the community creating financial security, opportunities, and jobs. Their unique challenges must be considered in regulatory decision making. We therefore urge you to ensure that the subcommittee continues to generate and formulate policy options for smaller institutions and the subcommittee's recommendations are carefully considered in the rulemaking process.

We understand the challenges faced by the Federal Reserve in striking a balance between various interests and priorities. Fostering an environment of collaboration, consensus and trust will ensure durable rulemakings and avoid the regulatory pendulum becoming a metronome. Thank you for your attention to these important matters. We appreciate your leadership and the tireless efforts of the Federal Reserve in maintaining the stability and integrity of the U.S. financial system.

Sincerely,

American Bankers Association Alabama Bankers Association Alaska Bankers Association Arizona Bankers Association Arkansas Bankers Association California Bankers Association Colorado Bankers Association **Connecticut Bankers Association** DC Bankers Association **Delaware Bankers Association** Florida Bankers Association Georgia Bankers Association Hawaii Bankers Association Idaho Bankers Association **Illinois Bankers Association** Indiana Bankers Association Iowa Bankers Association Kansas Bankers Association Kentucky Bankers Association Louisiana Bankers Association Maine Bankers Association Maryland Bankers Association Massachusetts Bankers Association Michigan Bankers Association Minnesota Bankers Association Mississippi Bankers Association Missouri Bankers Association

Montana Bankers Association Nebraska Bankers Association Nevada Bankers Association New Hampshire Bankers Association New Jersey Bankers Association New Mexico Bankers Association New York Bankers Association North Carolina Bankers Association North Dakota Bankers Association **Ohio Bankers League** Oklahoma Bankers Association Oregon Bankers Association Pennsylvania Bankers Association Puerto Rico Bankers Association Rhode Island Bankers Association South Carolina Bankers Association South Dakota Bankers Association **Tennessee Bankers Association Texas Bankers Association** Utah Bankers Association Vermont Bankers Association Virginia Bankers Association Washington Bankers Association West Virginia Bankers Association Wisconsin Bankers Association Wyoming Bankers Association

cc: Vice Chair Jefferson Vice Chair Barr Governor Bowman Governor Cook Governor Kugler Governor Waller